CLEAN AVIATION

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Innovation & Economic Transformations Systems of Systems

Policy Guidance & Systems Implementation



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Clean Aviation

Delft, 28 Oct 2026

Clean Aviation: an impact driven programme

Achieve

-30%

GhG reduction

PLUS: SAF H2

Support

Entry-into-Service of new aircraft by

2035

Enable

75%

fleet replacement by 2050

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3 FINDINGS

The Magic 3

1 **COMPETITIVENESS** Civil aeronautics is strategic for Europe, and so are its industrial capacity and people

2 **TECHNOLOGICAL SOVEREIGNTY** Innovation is how Europe secures its technological sovereignty & supply chain

3 **SUSTAINABILITY** 17.000 aicraft waiting. Backlog is a climate (and a competitiveness problem)



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3 RECOMMENDATIONS

Eco-system, Innovation & Ambition

1 **Build ONE** European Aviation eco-system

2 **Set up one innovation pipeline**, from TRL 1to Market uptake

3 **Invest at the scale** of the ambition



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The aircraft of 2035 will be designed by engineers who are in school today.
Whether they are ready is a decision we make now

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Thank you